



Empowering
Agility, Resilience
and Sustainability

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COMPANY ➔ PROFILE

RWI CONSULTING



Empowering Agility,
Resilience, and Sustainability

RWI CONSULTING

PT Jagad Prima Mandiri



20
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ABOUT US



OUR VISION

- » A world where risk-informed decision-making fosters growth, security, and sustainability

OUR MISSION

- » Our mission is to foster agility, build resilience, and promote sustainability

ABOUT RWI CONSULTING

RWI Consulting merupakan perusahaan konsultan manajemen risiko yang berdiri sejak tahun 2005. Selama belasan tahun ini, kami telah berkomitmen untuk memberikan layanan terbaik kepada lebih dari 100 klien dari berbagai sektor industri untuk memberikan solusi yang tepat dalam mengidentifikasi, mengelola, dan mengatasi risiko yang dihadapi perusahaan.

**Clients
100+**

Dengan keahlian dalam berbagai layanan yang mencakup implementasi Enterprise Risk Management, Business Continuity Management System, Risk Maturity Index Assessment, Risk Dashboard, Risk Assessment & Profiling, Risk Early Warning System, dan Risk Awareness & Competency Building, Kami siap menjadi mitra yang terpercaya dan profesional bagi perusahaan Anda.

Certification



Shortlisted Certified RMI Assessor KBUMN

Profesional yang disertifikasi oleh KBUMN untuk melaksanakan penilaian dan pengelolaan risiko di lingkungan BUMN



AAFM & GAFM – Partner

AAFM (American Academy of Financial Management) adalah organisasi yang berfokus pada pendidikan dan sertifikasi bagi profesional di bidang keuangan, perbankan, investasi, dan manajemen kekayaan sedangkan GAFM (Global Academy of Finance and Management) adalah organisasi yang juga bergerak dalam sertifikasi profesional di bidang keuangan, investasi, dan manajemen bisnis.



LSP-PM – Partner

Lembaga Sertifikasi Profesi Pasar Modal (LSPPM) menyelenggarakan sertifikasi kompetensi kerja di bidang Pasar Modal. Dengan izin dari Badan Nasional Sertifikasi Profesi (BNSP), didirikan oleh asosiasi profesi dan industri di bidang pasar modal.



Certified in ISO 9001:2015 and ISO 37001:2016

ISO 9001:2015 adalah standar sistem manajemen yang menetapkan persyaratan untuk memastikan organisasi memahami dan memenuhi kebutuhan pelanggan secara konsisten. Sementara itu, ISO 37001:2016 berfokus pada tata kelola yang baik dan tanggung jawab organisasi dalam mencegah penyuapan.

Clients of RWI with Similar Assignments & Related Assignments

Good Corporate Governance



Risk Maturity Assessment



Strategi Risiko, Stress Test, Contingency Plan, RJPP, RKAP



Pendampingan Implementasi Peraturan Menteri BUMN Nomor: PER-2/MBU/03/2023



Pendampingan Impelementasi Business Continuity Management System (BCMS)



Sistem Informasi Manajemen Risiko (Risk Dashboard, Early Warning System)





KEY STRENGTHS

PREMIS

➤ **Profesionalism,
Extra-Mile, Learning Spirit**



PROFESIONALISM

Applying high standards of professionalism in work.

1



EXTRA - MIILE

Maintaining client trust by delivering results beyond expectations.

2



LEARNING SPIRIT

Continuously improving our understanding and knowledge for better services.

3



OUR SERVICES

OUR SERVICES

In a business world full of uncertainty, effective risk management is key to enhancing the resilience and sustainability of a company. RWI Consulting, as a risk management consultant, is ready to assist you in minimizing your company's risks in the face of change

Enterprise Risk Management Implementation



Business Continuity Management System



Contingency Plan



Good Corporate Governance Assessment



Government, Risk and Compliance



IT Maturity Assessment



Risk Maturity Index Assessment



CRA/CRP Certification



Risk Dashboard



Risk Assessment and Profiling



Risk Early Warning System



Risk Awareness & Competency Building



ENTERPRISE RISK MANAGEMENT IMPLEMENTATION

Membangun strategi, kerangka kerja, dan sistem yang dibutuhkan untuk mengelola risiko secara efektif.

SERVICES



1

Review dan penyesuaian kebijakan manajemen risiko dengan regulasi dan standar internasional seperti peraturan menteri BUMN, peraturan OJK, dan ISO 31000:2018.

2

Penyusunan mekanisme analisis kuantitatif dan modelling.

3

Pengelolaan catatan kejadian kerugian (loss event management).

4

Laporan Manajemen Risiko Insidental.

5

Penyusunan mekanisme penentuan risk capacity, risk appetite, dan risk tolerance.

6

Pembuatan draft prosedur perencanaan dan penganggaran berbasis risiko.

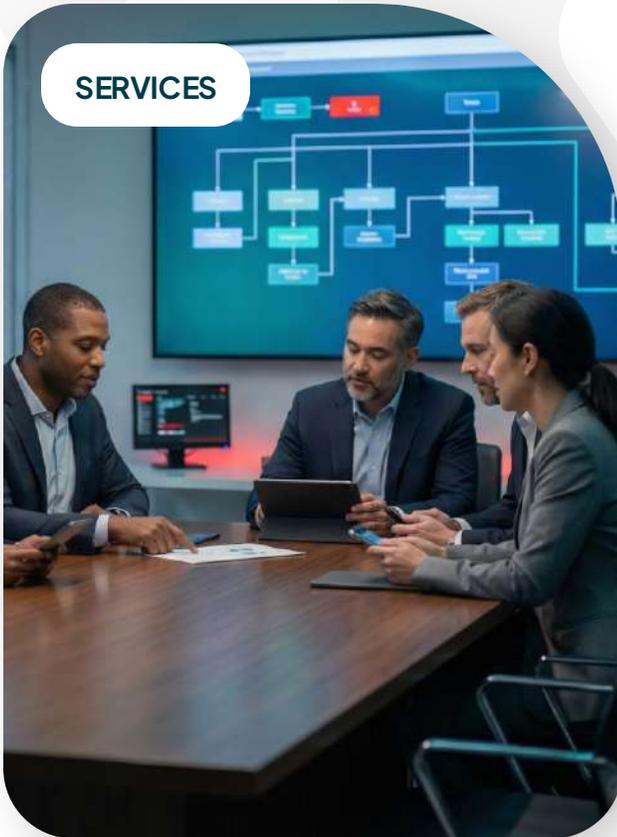
7

Pengendalian risiko atas risiko yang mengancam kelangsungan usaha perusahaan

BUSINESS CONTINUITY MANAGEMENT SYSTEM

Membangun strategi, kerangka kerja, dan sistem yang dibutuhkan untuk mengelola risiko secara efektif.

SERVICES



1 Menyusun Business Continuity Policies & Business Continuity Objectives.

2 Menyusun Business Impact Analysis (BIA) dan Risk Assessment.

3 Melakukan Exercise Program (Drilling, Testing, and Simulation).

4 Menyusun pedoman prosedur dan rekomendasi struktur organisasi Business Continuity Management (BCM) dan Business Continuity Plan (BCP).

5 Mengembangkan Business Continuity Strategis and Solution.

6 Menyusun Crisis Communication Plan dan Crisis Management Plan.

CONTINGENCY PLAN



Analyzing the readiness and assisting in the preparation of a contingency plan for the company to address worst-case scenarios that threaten the continuity of its business operation.

GOOD CORPORATE GOVERNANCE ASSESSMENT

Membantu perusahaan menilai tingkat penerapan prinsip tata kelola yang baik untuk memastikan transparansi, akuntabilitas, dan keberlanjutan bisnis.

SERVICES



1

Membantu perusahaan menilai tingkat penerapan prinsip tata kelola yang baik untuk memastikan transparansi, akuntabilitas, dan keberlanjutan bisnis sesuai pedoman dan best practice regulator.

2

Melaksanakan penilaian implementasi GCG berdasarkan pedoman PUGKI, ACGS, dan Peraturan KBUMN.

3

Menyusun Laporan Hasil Pengukuran dan Pemetaan Gap antara kondisi aktual dan target tata Kelola.

4

Memberikan rekomendasi perbaikan dan program penguatan tata kelola (governance enhancement plan).

5

Menyusun materi knowledge transfer dan workshop hasil asesmen untuk meningkatkan pemahaman seluruh jajaran manajemen.

6

Menyusun roadmap perbaikan GCG yang terukur dan berkelanjutan.

GOVERNANCE, RISK, & COMPLIANCE

Membangun integrasi tata kelola, manajemen risiko, dan kepatuhan dalam satu kerangka kerja terpadu guna meningkatkan efektivitas pengambilan keputusan dan ketahanan organisasi.

SERVICES



1

Membangun integrasi tata kelola, manajemen risiko, dan kepatuhan dalam satu kerangka kerja terpadu guna meningkatkan efektivitas pengambilan keputusan dan ketahanan organisasi.

2

Menyusun framework dan kebijakan GRC sesuai kebutuhan organisasi dan standar internasional.

3

Melakukan assessment tingkat maturitas GRC (governance, risk, compliance maturity assessment).

4

Mengembangkan GRC roadmap dan integrasi antar-fungsi (governance-risk-compliance alignment).

5

Merancang dan mengimplementasikan sistem aplikasi GRC (GRC digital platform).

6

Melaksanakan pelatihan dan workshop GRC bagi seluruh level organisasi untuk memperkuat budaya kepatuhan dan manajemen risiko.

IT MATURITY ASSESSMENT

Membangun arah strategis, kerangka kerja, dan roadmap digital yang diperlukan untuk meningkatkan kapabilitas tata kelola dan transformasi teknologi informasi secara berkelanjutan.



SERVICES

1

Melakukan penilaian tingkat kematangan (IT Maturity Assessment) untuk mengukur efektivitas tata kelola TI, proses digital, dan keamanan informasi.

2

Mengidentifikasi gap kematangan pada setiap domain TI (governance, process, technology, people, dan security).

3

Menyusun prioritas perbaikan dan rekomendasi strategis untuk peningkatan kapabilitas digital.

4

Merumuskan Digital Transformation Roadmap 2-3 tahun yang terukur dan selaras dengan strategi bisnis.

5

Menyediakan benchmarking dan best practice tata kelola TI berdasarkan standar industri dan regulasi terkini.

6

Memberikan pendampingan (advisory) dalam pelaksanaan program transformasi digital dan pemenuhan kepatuhan regulato.

RISK MATURITY INDEX ASSESSMENT



Menganalisis tingkat kematangan manajemen risiko bisnis Anda untuk strategi yang lebih baik.

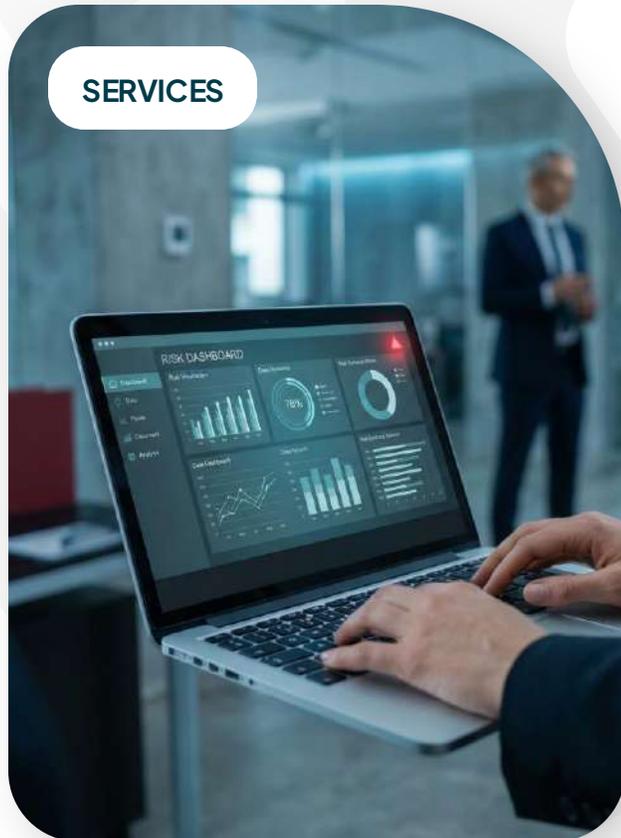
CERTIFICATION CRA & CRP PROGRAM

RWI.CO.ID/CERTIFICATION



RISK DASHBOARD

Visualisasi data risiko secara real-time untuk pengambilan keputusan yang lengkap.



SERVICES

1

Mengembangkan modul untuk fitur aplikasi Risk Control Self-Assessment (RCSA), Risk Monitoring, dan Risk Profil.

4

Mengembangkan modul untuk fitur aplikasi Key Risk Indicator.

2

Mengembangkan modul untuk fitur aplikasi Loss Event Managemen.

5

Mengembangkan modul untuk fitur aplikasi Kajian Risiko.

3

Integrasi risiko dari anak dan cucu perusahaan, serta agregasi risiko ke dalam taksonomi risiko portofolio BUMN Kementerian BUMN.

6

Mengembangkan aplikasi untuk pelaksanaan Self Assessment Risk Maturity Index.

RISK ASSESSMENT AND PROFILING

Mengidentifikasi potensi dan profil risiko perusahaan Anda secara mendalam.



1

Memperbarui dan mengukur profil risiko dan peluang Anda, disesuaikan dengan proses bisnis spesifik perusahaan.

2

Menyediakan analisis mendalam, evaluasi, dan rekomendasi berdasarkan assessment risiko, lengkap dengan laporan manajemen risiko yang terinci.

3

Melaksanakan penilaian risiko korporat dan operasional, serta menyusun profil risiko yang informatif dan strategis.

RISK EARLY WARNING SYSTEM

Visualisasi data risiko secara real-time untuk pengambilan keputusan yang lengkap.



SERVICES



Mengembangkan aplikasi risk modeling & stress testing



Mengembangkan aplikasi internal control testing



Mengembangkan modul pengaktifan business continuity plan berbasis early warning system untuk fitur BCM dashboard-EWS kebencanaan

RISK AWARENESS AND COMPETENCY BUILDING

Pelatihan manajemen risiko merupakan fondasi dalam pengembangan keahlian manajemen risiko yang unggul. Bukan hanya sekedar serangkaian materi pembelajaran tetapi pelatihan intensif yang dirancang untuk memperkuat keterampilan Anda dalam mengelola risiko.



Berbagai Topik Program Pelatihan Manajemen Risiko:

- Peraturan Menteri BUMN PER-2/MBU/03/2023 tentang Penerapan Manajemen Risiko Badan Usaha Milik Negara.
- Risk Appetite and Risk Tolerance.
- Risk Control Self Assessment.
- Risk Management Refreshment.
- Efektivitas Kontrol.
- ISO 31000:2018 Risk Management Principles and Guidelines.
- Risk Maturity Level (RML) Assesment.
- Risk Based Strategic Business Planning and Budgeting Penyusunan RJP dan RKAP Berbasis Risiko .
- Risk Based Auditing (RBA) .
- Project Risk Assessment Approach and Reporting Process.
- Berbagai Teknik Identifikasi, Analisis, dan Evaluasi Risiko (IEC 31010:2019) .
- Early Indicators Development Through the Determination of Key Risk indicators (KRI) & Key Control Indicators (KCI).

PREVIOUS ASSIGNMENT



★ CONSTRUCTION, INFRASTRUCTURE → SECTOR



Construction Sector

PT Wijaya Karya (Persero) Tbk
Development of Risk Management System (RMS)

Years of assignment: 2025 - 2027

PT Wijaya Karya (Persero) Tbk is an Indonesian State-Owned Enterprise engaged in construction, engineering, and infrastructure development, contributing to national projects such as roads, bridges, buildings, and energy facilities.

Deliverables
Blueprint (URS), RMS Application, Strategic & operational risk modules, Reporting dashboards (BUMN SK-Series), UAT, go-live, training, maintenance.

Construction Sector

PT Hutama Karya (Persero)
Assistance for RMI Assessment (Observation Year 2024), Enterprise Risk Management (ERM), Maturity Level Assessment, BCMS Implementation & Certification Preparation

Years of assignment:
2025, 2017-2022

Hutama Karya (HK) is a state-owned infrastructure contractor responsible for major national projects, including the Trans-Sumatra Toll Road, making it a core player in Indonesia's connectivity development.

Deliverables
RMI self-assessment review, Gap analysis & roadmap refinement, Consistency check with prior-year evaluation, Lesson learned materials & sharing session. Risk management performance KPIs, strategic and operational risk assessment, loss-event database, risk modeling, asset risk management, GRC Single-Platform across the group, BCMS Implementation Evaluation Report, policies, manual, structure design, implementation roadmap, Business Continuity Management System Certification ISO 22301:2019, ERM Maturity Level, Corporate Risk Assessment for Construction Service, Property, Manufacturing, Highway Developer and Highway Operator.

Infrastructure Sector

PT Hutama Karya Infrastruktur
Risk Maturity Index (RMI) Assessment (PER2/MBU/03/2023), Risk Maturity Index-Based Risk Management Capability Assessment Services for 2023 Referring to PER-2/MBU/03/2023

Years of assignment:
2025, 2024

PT Hutama Karya Infrastruktur is a subsidiary of Hutama Karya that focuses on the development, construction, and operation of strategic toll road and supporting infrastructure projects, particularly within the Trans-Sumatra network.

Deliverables
RMI assessment (dimension & performance aspects), Gap analysis & prioritized recommendations, Risk management roadmap 2026-2030, Internal capacity building & management socialization, Risk Maturity Index (RMI) 2023 Assessment Report, Risk Gap Analysis (RMI) and recommendations, technical work papers on risk management implementation, socialization implementation report for the RMI 2023 Assessment, final report, and the Risk Maturity Index (RMI) Assessment-Based Capacity Building Report.

INFRASTRUCTURE, ★ REAL ESTATE → SECTOR



Infrastructure Sector

PT Hutama Marga Waskita (Hamawas) *Risk Maturity Index (RMI) Assessment*

Years of assignment: 2025

Hamawas required a performance-based RMI assessment aligned with SK-8, focusing on strengthening governance, identifying critical gaps, and updating its multi-year maturity roadmap.

Deliverables

RMI assessment report (dimension & performance scoring), Gap analysis & priority recommendations, Risk management roadmap 2025–2029, Management socialization materials.

Infrastructure Sector

PT Jasa Marga (Persero) Tbk *Business Continuity Management (BCM) Implementation (ISO 22301:2019) and Risk Maturity Index (RMI) Assessment for FY 2024*

Years of assignment: 2025

Jasa Marga is Indonesia's state-owned toll road operator responsible for developing, managing, and maintaining the country's major expressway network.

Deliverables

RMI assessment & scoring, Gap analysis & improvement recommendations, Risk management roadmap 2025–2030, Internal assessor training & certification materials, Final report, working papers & executive summary, Updated BCM policies & guidelines, BIA, BCS, RA, DRA & BCP (4 critical business functions), Workshops, FGD & simulation exercises, Internal audit & management review documentation, BCM training & auditor training materials.

Real Estate Sector

Perum Perumnas *Advisory for Contingency Plan Preparation*

Years of assignment: 2025

Assistance in preparing a systemic-B BUMN contingency plan aligned with shareholder expectations and designed to pass Supervisory Board and SOE Ministry approvals.

Deliverables

Draft & final Contingency Plan, Technical review notes & improvements, Presentation materials for Board & Ministry.

MANUFACTURE, ★ HOSPITALLY → SECTOR



Manufacture Sector

PT Hakaaston

Risk Maturity Index (RMI) Companion Assessment

Years of assignment: 2025

Support for Hakaaston's RMI performance-based maturity assessment, including gap identification, roadmap preparation, and socialization.

Deliverables

RMI assessment & scoring report, Gap analysis & improvement recommendations, Roadmap development 2025-2029, and RMI sharing session materials

Manufacture Sector

PT Semen Tonasa

Consulting Services for the Development of the 2025-2029 Corporate Long-Term Plan (RJPP)

Years of assignment: 2025

PT Semen Tonasa is an Indonesian State-Owned Enterprise subsidiary engaged in the production and distribution of cement, playing a strategic role in supporting infrastructure development and construction projects across Indonesia.

Deliverables

Draft and Final Report of RJPP 2025 - 2029, along with Working Papers. It also includes the Results of Focus Group Discussions (FGD), Interview Results, Questionnaire Results, and other Supporting Data.

Hospitality Sector

PT Reska Multi Usaha

RMI Assessment 2025 for FY 2024, Risk Maturity Index Assessment Services Period of January 1 - December 31, 2023

Years of assignment: 2025, 2024

PT Reska Multi Usaha is a KAI subsidiary that manages onboard services, station support operations, and various commercial facilities across the railway network.

Deliverables

Interim report (methodology, roadmap progress, initial scoring), Final RMI report (full scoring & analysis), Gap analysis & priority recommendations, Updated risk management roadmap 2025-2029, Executive summary, Report on the Results of the 2023 RMI Assessment, Sustainable Risk Management Report (Roadmap) and Work Papers, Report on the Implementation of the 2023 RMI Assessment Socialization, Report on Training and Capacity Development of Internal Company Assessors.

HEALTHCARE, INSURANCE SECTOR



Healthcare Sector

Biofarma Group (Biofarma, Kimia Farma, Indofarma) *Risk Maturity Index (RMI) Assessment Support*

Years of assignment: 2025

Group-wide support for three SOEs in conducting RMI assessment, gap analysis, and roadmap development with consistent methodology across all entities.

Deliverables

Training materials & assessment workpapers, RMI self-assessment reviews, Gap analysis reports & improvement roadmap (short & long term), Final reports & presentations for all three entities.

Healthcare Sector

PT Admedika *RMI Assessment 2025*

Years of assignment: 2025

Part of a group-wide assessment across 8 subsidiaries, evaluating risk governance maturity using SK-8 criteria, including consolidation of results for group-level insights.

Deliverables

RMI assessment report (dimension & performance aspects), Gap analysis & improvement recommendations, Group-level risk management roadmap (2025–2029), Consolidated executive summary (8 subsidiaries), Management socialization materials.

Insurance Sector

PT Jasa Raharja *Risk Maturity Level Assessment & Risk Management Roadmap, Revision of Risk Maturity Self-Assessment (RMSA) Guidelines, Consulting Services for Risk Maturity Level Assessment and Risk Management Roadmap for 2024, Enterprise Risk Management (ERM), Maturity Level Assessment, Integrated Risk Management for Financial Conglomerate, Risk Dashboard and Early Warning System*

Years of assignment:
2025, 2024, 2019–2022

PT Jasa Raharja is a state-owned insurance company providing mandatory coverage for road and public transportation accidents. It ensures financial protection for accident victims while supporting national road safety initiatives.

Deliverables

RMI assessment report, Gap analysis & improvement recommendations, Risk management roadmap, Working papers & presentation materials, Revised RMSA guideline, Technical instructions & work procedures, Reporting templates & working papers, Socialization materials, Risk Maturity Level Assessment Results Report, Risk Maturity Level Assessment Gap Report and Recommendations, Roadmap for Risk Management Implementation in the Company, Risk Maturity Level Assessment Workpapers, Socialization Implementation, and Socialization Materials on the Risk Maturity Level Assessment Results for the Company.

FINANCIAL SERVICE, ★ PENSION FUND → SECTOR



Financial Service Sector

Indonesia Eximbank (LPEI)

Risk Maturity Assessment (RMA) 2025–2026

Years of assignment: 2025–2026

Two-cycle RMA evaluating maturity against ISO 31000, Permen BUMN 2/2023, and KMK 105/2022, with benchmarking, gap analysis, and annual improvement tracking.

Deliverables

RMA reports for 2025 & 2026, Gap analysis & insight vs. industry practice, Improvement action plans, Evaluation of 2025 Aolimplementation in 2026, Presentations to Management and DJKN.

Pension Fund Sector

PT Penjaminan Infrastruktur Indonesia (Persero)

Risk Maturity Index (RMI) Assessment 2025, Risk Maturity Index (RMI) Assessment Consultancy Services for 2024

Years of assignment: 2025–2026, 2024

PT PII required an RMI assessment aligned with best practice and SOE standards to evaluate governance, identify critical gaps, and update its long-term risk management roadmap.

Deliverables

Kick-off materials & documentation, RMI assessment (draft & final reports), Gap analysis per dimension, Updated risk management roadmap & quick wins, Socialization materials & knowledge transfer package.

Pension Fund Sector

PTTASPEN (Persero)

Corporate Governance (GCG) Assessment FY 2024, Corporate Governance Implementation Assessment for Fiscal Year 2024, Consulting Services for Risk Maturity Index (RMI) Assessment, Fiscal Year 2023, Business Continuity Management System

Years of assignment: 2025, 2024, 2022

PTTASPEN (Persero) is a state-owned enterprise that manages civil-servant pensions, old-age savings, and related social insurance programs for government employees.

Deliverables

GCG assessment report, Gap analysis & scoring, Recommendations for improvement, Hardcopy & softcopy deliverables, RMI Assessment Report for PT TASPEN (Persero), Risk Maturity Index Report for PT Taspen and its subsidiaries, evidence of assessment results, summary of activities related to dissemination and socialization to the Board of Commissioners regarding matters related to the RMI assessment results, Final Report covering all deliverables.

ENERGY SECTOR



Energy Sector

PT PLN Batam

Consultancy Services for Contingency Plan Development, Risk Maturity Index Assessment
Consulting Services in Accordance with PER-2 KBUMN 2023, Risk Maturity Index Assessment
Consulting Services in Accordance with PER-2 KBUMN 2023

Years of assignment:
2025, 2024

PT PLN Batam, as the Holder of the Electricity Business License for the Public (PIUKU) with a service area of Batam, Rempang, Galang, and other regions, will continue to commit to providing the best service for customers by consistently supplying reliable electricity supported by professional Human Resources.

Deliverables

Contingency Plan Framework & methodology, Stress testing (Monte Carlo, VAR, ANOVA), Recovery & resolution strategies, Draft & Final Contingency Plan and Socialization materials. Report on Data Collection and Initial Analysis, Risk Management Evaluation Report, Report on Identification and Analysis of Improvement Areas, Risk Management Strategy and Action Plan, Final Recommendation Report, Risk Management Implementation Roadmap 2025-2029, Report on Roadmap and Monitoring & Evaluation Scheme, Training Module and Capacity Building for Internal RMI Assessors of PLN Batam, Report on the Implementation of Training and Capacity Building.

Energy Sector

PT Perusahaan Gas Negara Tbk (PGN)

PRPC Consultancy - Project, Portfolio, Counterparty & Contractual Risk

Years of assignment: 2025

PGN required expert support to strengthen its PRPC (Project Risk, Portfolio, Counterparty, Contractual Risk) capability through structured risk reviews, emerging risk analysis, and enhancement of governance documentation.

Deliverables

Risk assessment documents for major projects (max. 8 projects) Risk assessment documents for smaller projects (max. 5 project), Review & improvement of PRPC working documents, Emerging Risk & ESG analysis (max. 3 papers), KYC membership facilitation, Project Risk Assessment Guideline, Final report & TKDN verification.

Energy Sector

PT Geo Dipa Energi (Persero)

Risk Maturity Index (RMI) Assessment 2025

Years of assignment: 2025

A full-cycle RMI assessment for a geothermal SOE, covering preliminary scoring, gap identification, governance improvements, and long-term roadmap development.

Deliverables

Preliminary RMI assessment report, Final RMI maturity report (dimension scoring & findings), Gap analysis & recommendations, Roadmap for risk management enhancement, Socialization to Board of Directors, Deliverables in print & digital format.

TRANSPORTATION SECTOR



Transportation Sector

PT ASDP Indonesia Ferry (Persero)

Consulting Services for Advisory in the Preparation of Risk Strategies for RKAP and RJPP, Contingency Plan Development, RMI Assessment 2024 & Risk Culture Survey 2025, Consulting Services for the Update of Risk Management Policies at PT ASDP Indonesia Ferry (Persero)

Years of assignment:
2024, 2025

PT ASDP Indonesia Ferry (Persero) is a state-owned enterprise managing ferry transportation across Indonesia. It enhances inter-island connectivity, supporting trade, mobility, and economic growth.

Deliverables

Enterprise/Corporate-Level Risk Strategy Evaluation Report for RKAP 2024, Enterprise/Corporate-Level Risk Strategy Calculation Model Workpapers for RKAP and RJPP, Enterprise/Corporate-Level Risk Strategy for RKAP 2025, Enterprise/Corporate-Level Risk Strategy for RJPP 2025-2029.

Transportation Sector

PT Kereta Commuter Indonesia

Risk Maturity Index (RMI) Assessment 2025

Years of assignment: 2025

Assessment of KCI's risk governance maturity, including dimension-based evaluation, performance scoring, roadmap refinement, and simulation of RMI scoring.

Deliverables

Gap analysis & improvement recommendations, RMI 2025 final report (assessment, action plans, simulation), Updated risk management roadmap 2025-2029.

Transportation Sector

Telkommetra Group – Finnet Indonesia

RMI Assessment 2025

Years of assignment: 2025

Evaluation of Finnet's maturity in managing enterprise risk, including alignment with SOE standards and integration into group-level maturity reporting.

Deliverables

RMI assessment report, Gap analysis & roadmap recommendations, Group-level executive summary (8 subsidiaries), Socialization materials.

★ FINANCIAL, HIGHER EDUCATION, TRANSPORTATION → SECTOR



Financial Sector

PT Jasaraharja Putera
Risk Maturity Index (RMI) Assessment

Years of assignment: 2025

Assessment of the company's risk maturity level using performance-based criteria, ISO 31000 alignment, and BUMN RMI technical guidance. Includes gap evaluation and roadmap development.

Deliverables
RMI assessment (dimension & performance aspects), Gap analysis & prioritized improvement recommendations, Risk management roadmap, Assessment report & management socialization.

Higher Education Sector

Universitas Gadjah Mada
SIMR Enhancement, Maintenance & Non-Routine Risk Framework Development, Enterprise Risk Management Improvement

Years of assignment: 2025, 2023-2024

Universitas Gadjah Mada (UGM) is one of Indonesia's leading higher education institutions, committed to excellence in education, research, and community service. This consulting project focuses on enhancing UGM's risk management framework by integrating Enterprise Risk Management (ERM) into its strategic and operational planning. The project also includes the development of project risk management strategies to ensure effective risk mitigation in various academic and infrastructure projects.

Deliverables
Discussion Report, Risk Management Development Plan, Policy Mapping Document, Risk Management Framework, Governance Document, Draft Rector's Regulation, SOPs, Risk Assessment Standards, and Workshop Materials.

Transportation Sector

PT Kereta Commuter Indonesia (KCI)
Risk Maturity Index (RMI) Assessment 2025

Years of assignment: 2025, 2023-2024

Assessment of KCI's risk governance maturity, including dimension-based evaluation, performance scoring, roadmap refinement, and simulation of RMI scoring.

Deliverables
Gap analysis & improvement recommendations RMI 2025 final report (assessment, action plans, simulation) Updated risk management roadmap 2025-2029.

INFRASTRUCTURE, ✦ IT SERVICE SECTOR



Infrastructure Sector

AirNav Indonesia

Risk Maturity Index (RMI) Assessment – Performance Year 2024

Years of assignment: 2025

A comprehensive RMI assessment for a national air navigation service provider, covering document review, surveys, interviews, scoring, workshops, and ERM capability building.

Deliverables

Preliminary report & work plan
Weekly progress reports
Final RMI assessment report (dimension & performance scoring)
Gap analysis & roadmap
Training materials (ERM fundamentals, risk modelling, risk-based budgeting)
Managerial presentations & closing meeting package.

IT Service Sector

Telkommetra Group – Metra Digital Media (MDM)

RMI Assessment 2025

Years of assignment: 2025

Assessment of enterprise-wide risk maturity and contribution to consolidated group-level scoring and roadmap alignment.

Deliverables

RMI assessment & scoring
Gap analysis & recommendations
Long-term roadmap 2025–2029
Consolidated group executive summary
Socialization package.

IT Service Sector

Telkommetra Group – Swadharma Sarana Informatika (SSI)

RMI Evaluation 2025

Years of assignment: 2025

RMI assessment to support Telkommetra Group's consolidated maturity profile, including gap identification and improvement planning.

Deliverables

RMI scoring & assessment report
Gap analysis & recommendations
Roadmap 2025–2029
Group consolidated executive summary
Final result socialization.

★ IT SERVICE, VENTURE CAPITAL, TRANSPORTATION → SECTOR



IT Service Sector

Lintasarta (Aplikansusa Lintasarta)
Development of Risk Management Application

Years of assignment: 2025-2026

Design and development of a full on-premise enterprise risk management application, including integration with existing systems and full customization capabilities.

Deliverables

End-to-end risk register application (ID-assessment-mitigation-monitoring)
On-premise deployment package Customizable matrix, templates, and reports
System integrations (HCMS, MFA, etc.) User manuals, training modules & sessions
Support, maintenance & security compliance documentation.

Venture Capital Sector

Telkommetra Group – MDI Ventures
RMI Assessment 2025

Years of assignment: 2025

Assessment of risk management maturity for MDI Ventures, contributing to TelkommetraGroup consolidated RMI reporting and improvement roadmap.

Deliverables

RMI assessment report
Gap analysis & recommendations
Roadmap 2025-2029
Consolidated executive summary
Socialization package.

Transportation Sector

Telkommetra Group – Nutech Integrasi
RMI Assessment 2025

Years of assignment: 2025

Risk maturity assessment for Nutech, aligned with SK-8, supporting group-wide risk maturity consolidation and ongoing governance improvement.

Deliverables

RMI scoring & assessment report, Gap analysis & recommendations,
Roadmap 2025-2029, Group consolidated executive summary, Socialization materials.

IT SERVICE SECTOR



IT Service Sector

PT Multimedia Nusantara *RMI Assessment 2025*

Years of assignment: 2025

Assessment of risk management maturity across TelkomMetra Group subsidiaries, contributing to consolidated governance insights and long-term risk management improvements.

Deliverables

RMI assessment report Gap analysis & recommendations
Group risk management roadmap 2025–2029 Consolidated executive summary (8 subsidiaries) Management socialization package.

IT Service Sector

PT Digital Aplikasi Solusi (Digiserve) *Risk Maturity Index (RMI) Assessment by Independent Assessor*

Years of assignment: 2025

Continuation of TelkomMetra Group RMI evaluation, assessing enterprise-wide risk governance maturity and consolidation into group-level scoring.

Deliverables

RMI scoring and evaluation, Gap analysis & improvement priorities, Roadmap 2025–2029, Consolidated executive summary, Socialization materials.

IT Service Sector

PT Infomedia Nusantara *RMI Assessment 2025*

Years of assignment: 2025

A structured RMI evaluation for Infomedia, covering risk culture, governance, and process maturity, feeding into the TelkomMetra consolidated RMI view.

Deliverables

RMI assessment & gap analysis. Recommendations & roadmap 2025–2029, Group consolidated executive summary, Final report, BAPP & BAST documentation.

★ ENERGY INFRASTRUCTUR SECTOR



Energy Sector

PT Paguntaka Cahaya Nusantara (PCN)
Risk Maturity Index (RMI) Assessment 2025

Years of assignment: 2025–2026

PCN required a full RMI evaluation aligned with SK-8 to assess current maturity, identify operational & governance gaps, and build a long-term improvement roadmap.

Deliverables

RMI assessment (dimension & performance scoring), Gap analysis & improvement recommendations, Roadmap 2025–2029, Management socialization package.

Infrastructure Sector

PT IndocementTunggal Prakarsa Tbk
Risk Maturity Level Assessment and Developing Risk Universe

Years of assignment: 2018

PT Indocement Tunggal Prakarsa Tbk or also known as INTP is one of the leading cement producers in Indonesia.

Deliverables

ERM Maturity Level, Recommendations for Improvement, ERM Implementation Roadmap, and Risk Universe.

Infrastructure Sector

PT Semen Gresik
Enterprise Risk Management (ERM), Maturity Level Assessment, BCMS Implementation

Years of assignment: 2019, 2021–2022

Semen Gresik is a subsidiary of Semen Indonesia which is a market leader in the cement manufacturing industry and the only multi-national state-owned public company.

Deliverables

Risk management performance KPIs, strategic and operational risk assessment, loss-event database, risk modeling, asset risk management, BCMS Implementation Evaluation Report, policies, manual, structure design, implementation roadmap.

INFRASTRUCTURE SECTOR



Infrastructure Sector

PT Semen Indonesia (Persero) Tbk

Enterprise Risk Management (ERM), Maturity Level Assessment, BCMS Implementation

Years of assignment
2012-2015, 2019-2022

The most comprehensive and longest implementation consulting project ever been entrusted to us. Semen Indonesia is the market leader in cement making industry and the only multi-national state own public listed company.

Deliverables

Risk management performance KPIs, strategic and operational risk assessment, loss-event database, risk modeling, asset risk management, GRC Single-Platform across the group, BCMS Implementation Evaluation Report, policies, manual, structure design, implementation roadmap.

Infrastructure Sector

PT Total Bangun Persada Tbk

Enterprise Risk Management and Project & Business Risk Modeling

Years of assignment: 2015

The most challenging project as the client wants to do a quick jump start from initial stage of ERM into more advance and valuable ERM implementation. The consulting activities have brought in documents, practices, and risk modeling dashboard into the client management system. Total Bangun Persada Tbk is one of the market leaders in its industry segment.

Deliverables

ERM policies and Procedures, BCM Tests, risk profiling, risk modeling for project and business risks.

Infrastructure Sector

PT Semen Baturaja (Persero) Tbk

Enterprise Risk Management (ERM) Maturity Level Improvement Consulting, Corporate Risk profiling Based on RKAP 2017 Review & Analysis RKAP revision 2017 and RKAP 2018

Years of assignment:
2016 - 2018

The project is our another project for a cement making company, with this engagement we have assisted all BUMN cement making companies.

Deliverables

ERM Maturity Level, Recommendations for Improvement, Risk Notification Based on RKAP 2017, Corporate Risk Profile Based on RKAP 2017, RKAP Risk Analysis revised 2017 and RKAP 2018, Corporate Risk Profile related to RKAP 2018 and Mitigation.

INFRASTRUCTURE SECTOR



Infrastructure Sector

PT Solusi Bangun Indonesia Tbk *Enterprise Risk Management*

Years of assignment: 2020

Solusi Bangun Indonesia is a listed company on the Indonesia Stock Exchange (IDX) and a subsidiary of Semen Indonesia which is a market leader in the cement manufacturing industry and the only multi-national state-owned public company.

Deliverables

ERM Guidelines and Procedures, Risk Register, Risk Profile, Risk Heat Maps, Risk Manual and Policy.

Infrastructure Sector

PT Waskita BetonPrestac Tbk *Risk Management (ERM) Maturity Level Assessment*

Years of assignment: 2022

Waskita Precast is a manufacturing company and listed company on the Indonesia Stock Exchange (IDX) for precast and ready-mix concrete with currently one of the largest production capacities in Indonesia.

Deliverables

ERM Maturity Level, Recommendations for Improvement, Implementation Roadmap.

Infrastructure Sector

PT Waskita Toll Road *Independent Consultancy Services for Risk Maturity Index (RMI) Assessment for 2024*

Years of assignment: 2024

PT Waskita Toll Road (WTR) is a subsidiary of PT Waskita Karya (Persero) Tbk, with the goal of becoming Indonesia's leading toll road investment company. In just five years, WTR expanded its portfolio to include shares in 18 toll roads totaling 1,033 km, focusing on infrastructure development that supports economic growth.

Deliverables

Risk Maturity Index (RMI) 2023 Final Report, Risk Gap Analysis (RMI) Report, Assessment Results Report and recommendations, technical work papers on risk management implementation, socialization implementation report for the RMI assessment results.

INFRASTRUCTURE, REAL ESTATE, ✨ TOURISM & SUPPORT SECTOR



Infrastructure Sector

PT Waskita Karya Infrastruktur
Risk Maturity Index Consultancy Services

Years of assignment: 2024

Waskita Karya Infrastruktur is a rapidly growing infrastructure and energy company in Indonesia. We invest in and operate infrastructure and facilities in key sectors such as power generation, oil and gas, mining, property, transportation, and utilities.

Deliverables
Risk Maturity Index (RMI) 2023 Final Report, Risk Gap Analysis (RMI) Report, technical work papers and implementation report on risk management, RMI 2023 socialization implementation report, technical work paper workshop implementation report, final report.

Real Estate Sector

PT Waskita Karya Realty
Risk Maturity Index (RMI) Assessment Consultancy Services for 2024

Years of assignment: 2024

Waskita Realty focuses on property development in Indonesia, including landed houses, affordable apartments, commercial properties, townships, TOD, and public facilities. The company engages in sustainable development and launched a new logo in March 2017 to convey its vision, mission, values, and services.

Deliverables
Risk Maturity Index (RMI) 2023 Final Report, Risk Gap Analysis Report and Roadmap for Improving Risk Management Implementation Over the Next Five Years, implementation report for InHouse Training on Risk Maturity Level Assessment.

Tourism & Support Sector

PT Sarinah
Enterprise Risk Management (ERM), Maturity Level Assessment of ERM

Years of assignment: 2021

PT Sarinah is a subsidiary of PT Aviassi Pariwisata Indonesia (Persero) is a State-Owned Enterprise (BUMN) which is engaged in retail and trade. Sarinah is here as a forum for all Indonesian creative industry activists to present their best works to a wide audience.

Deliverables
ERM Guidelines and Procedures, ERM Maturity Level, Recommendations for Improvement, and also ERM Implementation Roadmap.

CONSTRUCTION SECTOR



Construction Sector

PT Pembangunan Perumahan (Persero) Tbk *Development of Enterprise Risk Management*

Years of assignment: 2024

PT Pembangunan Perumahan (Persero) Tbk, or PT PP, is a state-owned enterprise specializing in construction and infrastructure development, including residential, commercial, and public facilities. The company plays a key role in Indonesia's national development through innovation and sustainable projects.

Deliverables

Gap Analysis Results, Integrated Risk Management Guidelines and Framework, Risk Taxonomy, Risk Metrics and Parameter Criteria, Risk Profile Alignment Guidelines, PP Risk Database Development, Contingency Plan Guidelines, Internal Control Testing Guidelines, Guidelines & Methodology for Determining Risk Strategy, Risk Appetite, Risk Tolerance, and Risk Limits, Risk-Based RKAP Guidelines, RJPP Guidelines and Implementation Evaluation, Risk Management Implementation Monitoring and Evaluation, Top Risk Criteria for Parent Company, Subsidiaries, and Consolidated Entities, PP Loss Event Management Guidelines, PP Loss Event Database Development, PP Key Risk Indicators and Key Risk Indicator Guidelines, ERM Application Blueprint for PTPP (Corporate, Project, and Subsidiary Integration).

Construction Sector

PT Pembangunan Perumahan (Persero) Tbk *Development of a Risk Management System Platform*

Years of assignment: 2024

PT Pembangunan Perumahan (Persero) Tbk, or PT PP, is a state-owned enterprise specializing in construction and infrastructure development, including residential, commercial, and public facilities. The company plays a key role in Indonesia's national development through innovation and sustainable projects.

Deliverables

Dashboard Module, Risk Strategy Module, Risk Register Module, Risk-Based RKAP Guidelines (Including Implementation Evaluation), RJPP Guidelines and Implementation Evaluation, Risk Management Implementation Monitoring and Evaluation, Top Risk Criteria for Parent Company, Subsidiaries, and Consolidated Entities, Risk Aggregation Module, Key Risk Indicator Module, Risk Management Implementation Evaluation Module.

Construction Sector

PT Pembangunan Perumahan (Persero) Tbk *Implementation of a Business Continuity Plan*

Years of assignment: 2024

PT Pembangunan Perumahan (Persero) Tbk, or PT PP, is a state-owned enterprise specializing in construction and infrastructure development, including residential, commercial, and public facilities. The company plays a key role in Indonesia's national development through innovation and sustainable projects.

Deliverables

Business Continuity Management Policy/SOP Documents, Organizational Operational Protection in Crisis, Contingency Plan Evaluation and Testing Policy/SOP Documents, Workpapers for Contingency Plan Evaluation and Testing, Business Impact Analysis Report, Business Risk Assessment in Business Continuity Management, Risk Analysis Evaluation Worksheet in Business Continuity Management, Executive Presentation Materials on the Business Contingency Plan.

★ CONSTRUCTION SECTOR



Construction Sector

PT Adhi Persada Properti

Risk Maturity Index (RMI) Consultancy Services

Years of assignment: 2024

PT Adhi Persada Properti is a subsidiary of PT Adhi Karya (Persero) Tbk., the largest state-owned construction company in Indonesia. This property developer specializes in residential and commercial buildings, as well as property management, delivering high-quality office and residential projects. The company is well-regarded for its reliability and credibility in providing quality property products within the construction sector.

Deliverables

Risk Maturity Index (RMI) 2023 Assessment Report, Risk Gap Analysis (RMI) and recommendations, technical work papers on risk management implementation, socialization implementation report for the RMI 2023 Assessment.

Construction Sector

PT Brantas Abipraya (Persero)

Risk Maturity Index Assessment Consultancy Services

Years of assignment: 2024

PT Brantas Abipraya (Persero) is a state-owned enterprise engaged in construction, and it is committed to building and advancing the nation of Indonesia.

Deliverables

Risk Maturity Index Assessment Report covering objectives, scope, timeline, methodology, and assessment systematics, RMI Assessment Summary, RMI Final Report preparation, implementation report for the RMI Assessment training.

HEALTH SECTOR



Health Sector

PT Bio Farma (Persero) dan Grup *Risk Maturity Index (RMI) Assessment Services*

Years of assignment: 2024

PT Bio Farma is a world-class life science company with global competitiveness that plays a role in providing and developing international standard life science products to improve quality of life.

Deliverables

Assessment planning and schedule documents, initial risk assessment reports, risk assessment results, evaluations, and recommendations for PT Bio Farma (Persero), PT Kimia Farma Tbk, PT Indofarma Tbk, and their subsidiaries (PT Kimia Farma Diagnostika, PT Kimia Farma Apotek, PT Kimia Farma Trading & Distribution, PT Biofarma Operational, PT Indofarma Global Medika, PT Indofarma, Tbk).

Health Sector

PT Bio Farma (Persero) *Enterprise Risk Management Improvement*

Years of assignment: 2014-2015

One of the most challenging ERM project as Bio Farma is the only pharmaceutical company that serves a worldwide market under WHO projects. It is one of the most highly regulated company that thrives to be sustainable in its risky business environment and products.

Deliverables

Revisions of Policies and Procedures from COSO to ISO, Risk Assessment, and Risk Management Dashboard.

Health Sector

PT Sanghiang Perkasa – Kalbe Nutritionals *Business Continuity Management System & Enterprise Risk Management Development and Implementation*

Years of assignment: 2016-2017

The most challenging project as the client wants to do a quick jump start from initial stage of ERM into more advance and valuable ERM implementation. The consulting activities have brought in documents, practices, and risk modeling dashboard into the client management system.

Deliverables

BCM Maturity Level and Recommendations, BCM policy and Manual, BCM Implementation Report and ERM.

TELECOMMUNICATION & MEDIA, BANKING & AVIATION SECTOR



Telecommunication & Media Sector

PT Telkom Indonesia (Persero) Tbk

Enterprise Risk Management (ERM) Maturity Level Improvement Consulting

Years of assignment:
2021–2013

The most leveraging consulting project as Telkom Indonesia is one of the most mature public listed company in enterprise risk management and business continuity management.

Deliverables

ERM Maturity Level, Recommendations for Improvement, and Risk Modeling.

Banking Sector

PT Bank Mandiri Taspen

Risk Maturity Index (RMI) Assessment by Independent Assessor

Years of assignment: 2024

Bank Mandiri Taspen (Bank Mantap) is an Indonesian bank specializing in financial services for retirees and MSMEs. A joint venture of Bank Mandiri and Taspen, it focuses on pension financing, savings, and MSME credit, aiming to provide trusted and innovative banking solutions.

Deliverables

Work Formulation Report, Risk Maturity Index (RMI) assessment result report, company aspect and risk analysis report, final RMI assessment report, socialization implementation report, socialization materials for assessment results, technical work papers on RMI assessment, formatted report templates, training result certificates.

Aviation Sector

PT Garuda Maintenance Facility Aeroasia Tbk

Consultant Services for Risk Maturity Index (RMI) Assessment

Years of assignment: 2024

PT Garuda Maintenance Facility AeroAsia Tbk (GMF AeroAsia) is an Indonesian publicly listed company specializing in aircraft maintenance, repair, and overhaul (MRO). As a subsidiary of Garuda Indonesia, it provides comprehensive MRO services to airlines worldwide.

Deliverables

Report on the Results of the 2023 RMI assessment, Report on recommendations, Sustainable risk management report.

✦ AVIATION SECTOR



Aviation Sector

PT Garuda Indonesia (Persero), Tbk

Risk Maturity Index Consultant for PT Garuda Indonesia (Persero) Tbk

Years of assignment: 2024

PT Garuda Indonesia (Persero) Tbk is Indonesia's national flag carrier, offering domestic and international passenger and cargo transportation. As a state-owned enterprise and SkyTeam member, it prioritizes service excellence and global connectivity.

Deliverables

Draft of the RMI Assessment Report, RMI assessment report and summary of RMI Assessment Results, Process Module (SOP) and work instructions for RMI Self-Assessment, all templates of forms, worksheets, questionnaires, interviews, and other materials to support the implementation of RMI Self-Assessment, Workshop implementation report, Manual hardcopy approved by Garuda.

Aviation Sector

Perum LPPNPI (AirNav Indonesia)

Consulting Services for Assistance in the Preparation of a Business Continuity Management System (BCMS) and Risk Profile for Public Corporations (Perum) / Air Navigation Service Providers for the Year 2024/2025

Years of assignment: 2024

The LPPNPI or AirNav Indonesia always works hard to fulfill aspects of flight safety. AirNav Indonesia has the mission to provide Air Traffic Services, Aeronautical Telecommunication, Aeronautical Information, Search and Rescue Information, and Aviation.

Deliverables

The initial phase includes a preliminary report with a work plan, timetable, and assigned personnel. The final phase consists of an implementation and final report, covering mentoring activities, a draft Business Continuity Management System policy based on ISO 22301:2019, Critical Business Functions and business continuity team, Exercise Program results, Business Continuity Strategies and Solutions, Crisis Communication and Management Plans, the 2024-2025 Risk Profile Report, the 2025 risk appetite statement, quarterly risk management reporting per Ministry of SOEs guidelines, training materials on Risk Assessment Techniques, Risk-Based Budgeting, and ESG Fundamentals, with all reports and materials

Aviation Sector

PT Citilink Indonesia

Consulting Services and Assistance in Risk Maturity Index (RMI) Assessment

Years of assignment: 2024

Citilink is an airline that operates under the Garuda Indonesia Group, serving flights using a point-to-point system.

Deliverables

Risk Maturity Level Assessment result report, Risk Maturity Level Assessment gap report and recommendations, Risk Maturity Level Assessment evaluation work papers, socialization and socialization materials on the Risk Maturity Level Assessment results for the company.

AVIATION & MARITIME



SECTOR



Aviation Sector

PT Garuda Indonesai (Persero)

Independent Assessment for Measuring Corporate Governance Implementation Based on ASEAN Corporate Governance Scorecard Parameters

Years of assignment: 2024

PT Garuda Indonesia (Persero) Tbk is Indonesia's national flag carrier, offering domestic and international passenger and cargo transportation. As a state-owned enterprise and SkyTeam member, it prioritizes service excellence and global connectivity.

Deliverables

The work results consist of an evaluation/review of GCG implementation and improvement recommendations presented in soft copy format, the work results also include a report containing the assessment results and recommendations for improving GCG implementation.

Aviation Sector

PT Citilink Indonesia

Provision of Good Corporate Governance (GCG) Assessment Services for PT Citilink Indonesia

Years of assignment: 2025

Citilink is an airline that operates under the Garuda Indonesia Group, serving flights using a point-to-point system.

Deliverables

The Assessment Report on the implementation of GCG includes a gap analysis comparing the company's GCG practices with best practice standards, the assessment score along with the corresponding achievement category or level, and recommendations for improvement (Areas of Improvement).

Maritime Sector

PT Pelayaran Tonasa Lines

Consulting Services for the Preparation of Long-Term Corporate Plan (RJPP)

Years of assignment: 2024

PT Pelayaran Tonasa Lines, established in 1989, is a subsidiary of PT Semen Tonasa specializing in maritime transportation. The company operates a fleet of Cement Bulk Carriers and provides general cargo, tugboat & barge services, and shipping agency solutions. Headquartered in Sulawesi Selatan, it ensures efficient logistics for cement distribution across Indonesia.

Deliverables

Performance Analysis Report, Performance Report, Gap Identification & Roadmap Development, Draft Final RJPP Document of PT Pelayaran Tonasa Lines 2024 - 2028

★ LOGISTIC SECTOR



Logistic Sector

PT Kawasan Berikat Nusantara (Persero) *Enterprise Risk Management (ERM) and Project Risk Management*

Years of assignment:
2014–2016

The most unique consulting project we ever been involved as KBN is in the process of transforming its business model from land-rent services into multipurpose business zone developer: port construction and services, warehousing and logistics management, powerplant construction and business sharing.

Deliverables
Strategic Risk Assessment, Business Risk Assessment, Project Risk Assessment, IHT in ISO 31000:2009.

Logistic Sector

PT Indonesia Kendaraan Terminal Tbk *Enterprise Risk Management*

Years of assignment: 2018

PT Indonesia Kendaraan Terminal Tbk is a company which dedicate to provide RoRo with the provided services include Terminal Handling, Value Added Services, and Sea Toll Services with world- class quality standard services.

Logistic Sector

PT Jakarta International Container Terminal *Enterprise Risk Management*

Years of assignment: 2021

Jakarta International Container Terminal (JICT), a joint venture between Hutchison Port and Pelabuhan Indonesia (Persero) is the largest container terminal in Indonesia. JICT operates container service for ocean going vessels at Tanjung Priok seaport and strategically located at the industrial heartland of Java and has been committed to serve as nation`s gateway with major deep-sea and short sea shipping lines.

Deliverables
ERM Guidelines and Procedures, Risk Register, Risk Profile, Risk Heat Maps, Risk Manual and Policy.

LOGISTIC & TRANSPORTATION SECTOR



Logistic Sector

PT Kereta Api Logistik

Consulting Services for Risk Maturity Index (RMI) Assessment 2024 for the 2023 Performance Year **Years of assignment: 2024**

PT Kereta Api Logistik (KAI Logistik) is a subsidiary of PT Kereta Api Indonesia (Persero) that provides rail-based freight and logistics services, ensuring efficient and cost-effective cargo transport.

Deliverables

Report on the Results of the 2023 RMI Assessment, Risk Maturity Index (RMI) Gap Report and Recommendations, Workpapers and Sustainable Risk Management Report, Report on the Implementation of the 2023 RMI Assessment Socialization, and Workshop Implementation Report on Workpapers.

Transportation Sector

PT Transportasi Jakarta

Consulting Services for Advisory in the Development of a Business Continuity Plan and Implementation of a Business Continuity Management System (BCMS) **Years of assignment: 2024**

PT Transportasi Jakarta (TransJakarta) manages Jakarta's Bus Rapid Transit (BRT) system, offering affordable and eco-friendly public transportation to reduce traffic congestion and improve urban mobility.

Deliverables

Project Management Plan, Internal BCM Team Training Modules and Results, Test and Simulation Results Report and Evaluation, Improvement and Refinement Recommendations Report, Final Activity Report, and Certification Preparation Recommendations Report for ISO 22301 Covering Three Scopes: Civil Unrest, Flooding, and Financial Resilience.

Transportation Sector

PT Transportasi Jakarta

Consulting Services for Advisory in the Development of a Business Continuity Plan and Implementation of a Business Continuity Management System (BCMS) **Years of assignment: 2024**

PT Transportasi Jakarta (TransJakarta) manages Jakarta's Bus Rapid Transit (BRT) system, offering affordable and eco-friendly public transportation to reduce traffic congestion and improve urban mobility.

Deliverables

Project Management Plan, Internal BCM Team Training Modules and Results, Test and Simulation Results Report and Evaluation, Improvement and Refinement Recommendations Report, Final Activity Report, and Certification Preparation Recommendations Report for ISO 22301 Covering Three Scopes: Civil Unrest, Flooding, and Financial Resilience.

MANUFACTURE, ★ FINANCIAL, MINERAL & COAL → SECTOR



Manufacture Sector

PT Bio Farma (Persero)

Risk Maturity Level Assessment and Improvement Consulting

Years of assignment:
2016, 2020-2021

The most leveraging consulting project as Krakatau Steel is one of the most mature public listed company in enterprise risk management and business continuity management

Deliverables

BCM Gap Analysis and Recommendations, ERM Maturity Level, Recommendations for Improvement, and Risk Modeling.

Financial Sector

PT Pelabuhan Indonesia Investama

Risk and BC Gap Analysis

Years of assignment: 2019

First Investment Company that we serve specializing merger and acquisition in port related industry.

Deliverables

BC Gap Analysis and Recommendations, Risk Management Framework, Policy & Procedure, Early Warning System Blueprint, ERM Roadmap & Recommendation.

Mineral & Coal Sector

PT Antam Tbk

Risk Maturity Level Assessment

Years of assignment: 2019

PT ANTAM is a diversified and vertically integrated mining company with an export orientation covering exploration, mining, processing and marketing of nickel ore, ferronickel, gold, silver, bauxite and coal commodities.

Deliverables

ERM Maturity Level, Recommendations for Improvement, and also ERM Implementation Roadmap

★ FINANCIAL SECTOR



Financial Sector

PT Bahana Sekuritas

Consulting Services for Risk Maturity Index Measurement

Years of assignment: 2024

Bahana Sekuritas is a renowned national securities company in Indonesia, actively involved in major transactions with the government, state-owned, national private, multinational, and foreign companies.

Deliverables

Report on the Risk Management Maturity Level Assessment, Long-Term Risk Management Roadmap, training materials for assessment, technical work papers on risk maturity index, technical guidance for RMI measurement.

Financial Sector

PT Bahana Pembinaan Usaha Indonesia (“BPUI”)

Consulting Services for Risk Maturity Index (RMI) Assessment

Years of assignment: 2024

Indonesia Financial Group (IFG) is a state-owned holding company focused on insurance, guarantees, and investments, comprising several key subsidiaries developed by the government. It aims to enhance national development by fostering a comprehensive and innovative non-bank financial industry through responsible and transparent practices.

Deliverables

Kick-Off Meeting Report, RMI Assessment Report 2024, RMI Risk Index Report 2024, Risk Maturity Index Socialization Report, implementation of RMI Socialization 2024, Final Report, submission of Technical Work Papers for RMI 2024, Exit Meeting Report.

Financial Sector

Lembaga Penjamin Simpanan

Consulting Services for Evaluation of Measurement Methodology and Monitoring the Implementation of the Good Corporate Governance Index (GCG Index)

Years of assignment: 2024

Lembaga Penjamin Simpanan (LPS) is an independent institution established under Law Number 24 of 2004 to insure bank deposits and maintain financial system stability. In addition to deposit insurance, LPS is responsible for resolving failing banks and, under recent mandates, handling the liquidation of insurance companies and sharia insurance companies whose licenses have been revoked by the Financial Services Authority (OJK).

Deliverables

The work result report includes adjusted GCG Index working papers, a study on the GCG Index measurement methodology, and adjustments to the GCG Index measurement methodology, the LPS GCG Index measurement result report, presentation materials for knowledge transfer, and a simulation on the adjusted GCG Index measurement methodology results.

INSURANCE & PENSION FUND

SECTOR



Insurance Sector

PT Taspen (Persero)

Years of assignment: 2025

PT Taspen (Persero) or the Civil Service Savings and Insurance Fund is an Indonesian State-Owned Enterprise which is engaged in old-age savings insurance and pension funds for civil servant and state officials.

Deliverables

Assessment Report on Corporate Governance Implementation, which consists of a Corporate Governance (GCG) Gap Analysis based on Best Practices, Corporate Governance (GCG) Score Achievement and Categorization, as well as Improvement Recommendations (Area of Improvement).

Insurance & Pension Fund Sector

PT Asabri (Persero)

Risk Maturity Level Assessment

Years of assignment: 2021

PT ASABRI (Persero) is a State-Owned Enterprise whose role is to implement and support government policies and programs in the field of economy and national development in general, particularly in the field of social insurance through the implementation of social insurance/security within the Ministry of Defense, Indonesian National Army (TNI), Indonesian Navy, Air Force and Indonesian National Police (POLRI).

Deliverables

ERM Maturity Level, Recommendations for Improvement, and also ERM Implementation Roadmap.

Insurance & Pension Fund Sector

PT Dana Pensiun Semen Gresik

Enterprise Risk Management

Years of assignment: 2021

Dapen SG is a business that operates in the pension fund sector to organize a defined benefit pension program, with the aim of providing sustainable income for participants and their families.

Deliverables

Risk Catalogue, Risk Governance, Risk Management Procedures and Guidelines.

INSURANCE, FOOD & FERTILIZER SECTOR



Insurance Sector

PT Asuransi Jasa Indonesia *Risk Maturity Index Assessment*

Years of assignment: 2024

PT Asuransi Jasa Indonesia (Jasindo) is a state-owned general insurance company established in 1973. As part of Indonesia Financial Group, it offers insurance for retail and corporate sectors, including property, vehicles, health, and energy.

Deliverables

RMI Assessment Report for the Company, Work Papers of the Completed Tasks, Implementation of Socialization, and Socialization Materials on the RMI Assessment Results for JASINDO Company Management.

Food & Fertilizer Sector

PT Petrokimia Gresik *Risk Management (ERM) Maturity Level Assessment*

Petrokimia Gresik is the most complete fertilizer factory in Indonesia and a subsidiary of Pupuk Indonesia Holding Company, currently occupying an area of more than 450 hectares in Gresik Regency, East Java. Total production currently reaches 8.9 million tons/year, consisting of fertilizer products of 5 million tons/year, and non-fertilizer products of 3.9 million tons/year.

Deliverables

ERM Maturity Level and Recommendations for Improvement.

Food & Fertilizer Sector

PT Pupuk Kalimantan Timur *Risk Management (ERM) Maturity Level Assessment*

Years of assignment: 2022

Pupuk Kaltim is one of the largest producers of urea and NPK fertilizers in Asia and a subsidiary of Pupuk Indonesia Holding Company, with production facilities consisting of 5 Ammonia factories, 5 Urea factories, 3 NPK Blending plants, 2 NPK Fusion factory, 1 Coal Boiler factory, bagging unit, and warehousing unit with a total production capacity of urea fertilizer of 3.43 million tons/year, Ammonia of 2.74 million tons/year, and NPK of 350 thousand tons/year.

Deliverables

ERM Maturity Level and Recommendations for Improvement

FOOD & FERTILIZER SECTOR



Food & Fertilizer Sector

PT Pupuk Indonesia (Persero) and 10 Subsidiaries

Risk Management (ERM) Maturity Level Assessment

Years of assignment: 2021

The largest risk management maturity assessment project ever entrusted to us. PT Pupuk Indonesia (Persero) is a State-Owned Enterprise (BUMN) which is an Investment and Strategic Holding of 10 subsidiaries that carry out distribution and trading business activities including export, import, local and interinsular, raw materials, auxiliary/auxiliary materials, production equipment in the fields of fertilizers, petrochemicals, agrochemicals, agroindustry and other chemicals.

Deliverables

ERM Maturity Level and Recommendations for Improvement.

Food & Fertilizer Sector

PT Pupuk Sriwidjaja Palembang

Risk Management (ERM) Maturity Level Assessment

Years of assignment: 2021

Pusri is a company that was established as a pioneer of urea fertilizer producer in Indonesia. Apart from being a national fertilizer producer, Pusri also has the task of carrying out trading business, providing services and other businesses related to the fertilizer industry. Pusri is responsible for implementing the distribution and marketing of subsidized fertilizers to farmers as a form of implementing the Public Service Obligation (PSO) to support the national food program by prioritizing the production and distribution of fertilizers for farmers throughout Indonesia.

Deliverables

ERM Maturity Level and Recommendations for Improvement

Food & Fertilizer Sector

PT Pupuk Sriwidjaja Palembang

Risk Management (ERM) Maturity Level Assessment

Years of assignment: 2021

Pusri is a company that was established as a pioneer of urea fertilizer producer in Indonesia. Apart from being a national fertilizer producer, Pusri also has the task of carrying out trading business, providing services and other businesses related to the fertilizer industry. Pusri is responsible for implementing the distribution and marketing of subsidized fertilizers to farmers as a form of implementing the Public Service Obligation (PSO) to support the national food program by prioritizing the production and distribution of fertilizers for farmers throughout Indonesia.

Deliverables

ERM Maturity Level and Recommendations for Improvement

ELECTRICITY, ENERGY SECTOR



Electricity Sector

PT PLN Nusa Daya

Risk Maturity Index Measurement Consulting Services

Years of assignment: 2024

PT Pelayanan Listrik Nasional Nusa Daya (PLN ND) is a subsidiary of PT PLN established in 2003, based in Tarakan, North Kalimantan. Initially focused on regional electricity supply until 2016, it has since expanded its role to manage power generation and distribution services across Eastern Indonesia, with its headquarters now in Balikpapan, East Kalimantan.

Deliverables

Inventory and database of all relevant risk management practices at PLN Nusa Daya, Evaluation report on the effectiveness of organizational structure, policies, and risk management procedures, List of strengths and weaknesses in PLN Nusa Daya's risk management practices, New risk management strategy and action plan aligned with the analysis results, Clear and targeted recommendations based on evaluation findings, Implementation roadmap of best practices in risk management, monitoring, and evaluation, Template for RMI self-assessment worksheets for PLN Nusa Daya, List of questionnaires for conducting surveys in PLN Nusa Daya's internal RMI assessment, and Training module and capacity-building program.

Electricity Sector

PT PLN Mandau Cipta Tenaga Nusantara (MCTN)

Risk Maturity Index Assessment

Years of assignment: 2024

PT PLN Mandau Cipta Tenaga Nusantara (MCTN) is a subsidiary of PT PLN (Persero) that supplies electricity and steam for oil and gas exploration in the Rokan Working Area with the North Duri Cogeneration plant, focusing on developing business in Power Generation services, Steam Generation, Power Quality Services, Extra Facilities, Operations, and Maintenance for industries in Indonesia.

Deliverables

The data collection and initial analysis report describing the current state of risk management at PT PLN MCTN, a comprehensive report outlining the evaluation results and gap analysis, an in-depth analysis report including improvement recommendations to enhance risk management maturity, a strategy document and action plan aligned with PT PLN MCTN's strategic objectives, a detailed recommendation report including workshops and discussion sessions with PT PLN MCTN management, and a report stating that the recommendations and corrective actions have been approved.

Energy Sector

PT Transportasi Gas Indonesia

Consulting Services for Self-Assessment of Good Corporate Governance (GCG) & Revision of the Code of Conduct (CoC) Guidelines

Years of assignment: 2024

PT Transportasi Gas Indonesia (TGI) specializes in natural gas transportation through an extensive pipeline network, supplying industries and power plants to support Indonesia's energy infrastructure.

Deliverables

Final Report on the Results of the GCG Self-Assessment Based on the Ministry of SOEs Version, Covering: Disclaimer; Executive Summary, GCG Assessment, Results, Scoring, List of Proposed Recommendations for the Implementation Framework, Workpapers, The Latest Bilingual (Indonesian-English) Code of Conduct (CoC) Handbook of PT Transportasi Gas Indonesia.

PUBLIC SECTOR



Public Sector

Perum LPPNPI (AirNav Indonesia)

Enterprise Risk Management Improvement, Risk Management (ERM) Maturity Level Assessment

Years of assignment:
2017-2020

Public Company (Perum) The Indonesian Aviation Navigation Service Provider is a business entity that operates aviation navigation services in Indonesia and is not profit-oriented, the Operator of the International Aviation Navigation Service.

Deliverables

ERM Maturity Level, Corporate Risk Assessment.

Public Sector

Ministry of Finance Indonesia

Risk Management (ERM) Maturity Level Assessment

Years of assignment: 2019

The most leveraging consulting project as Ministry of Finance Indonesia is one of the largest public sector in enterprise risk management and business continuity management.

Deliverables

ERM Maturity Level, Recommendations for Improvement, and Risk Modeling.



OUR TEAMS

MANAGEMENT TEAMS



**Founder
& CEO**

Susan Wibowo



**Executive
Director**

Joshua Famungen



**Vice
President**

Sharon Andrea



**Senior
Research**

Victor Christianto
ST, CNBW



**Project
Administrative
Manager**

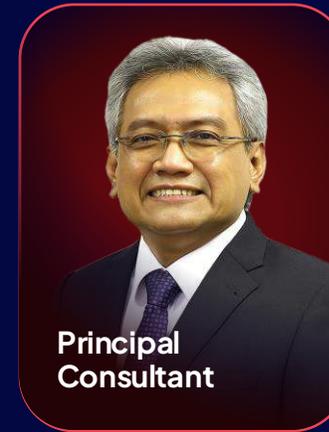
Yeremia Wijaya

CONSULTANT TEAMS



**Senior
Partner**

Deddy Jacobus
Drs., MBA, CIR, CCSA, ERMCP, CRMA,
QCRO, LA BCMS, CRP, CEIP



**Principal
Consultant**

Adi Djoko Guritno
Prof., Ir., MSIE, Ph.D., CRMP, BCCP



**Senior
Consultant**

**Sori Tjandrah Badja
Samtar Sumawijaya
Simbolon**
Dr., SPDP, CRP



**Senior
Consultant**

Eko Budi Utomo
SE, MM Strategic Management
(Cand.), CRP, CSP, CEIP,
Carbon Trading Cert., CRME, CBCMP



**Senior
Advisor**

Goh Ahmad Adnin Firoz
MBA, CISA, Accredited Tax
Practitioner (ATP), RQI



Consultant

Hizkia Adi Sutanto
S. Pi, CRP



CONTACT US



Contact Us

RWI Consulting

PT Jagad Prima Mandiri

Scientia Business Park Tower II 2nd floor
Jl. Boulevard Summarecon Serpong Blok O/2
Tangerang Selatan 15810

WWW.RWI.CO.ID

Phone

+62 811-939-118
+62 21 2188-5224

Email

contact@rwi.co.id

